

8 NOV 1976

MEMORANDUM FOR: Deputy Director for Administration

FROM : Robert W. Gambino  
Director of Security

SUBJECT : Evaluation of FY 76 MBO Objective OS-D-02-76  
Security Access Control System (SACS)

REFERENCE : Memo from D/S dtd 2 November 1976, subject:  
MBO and APP/REG Reporting Requirements

1. MBO Objective OS-D-02-76 states as follows:

Install and have operational in the Headquarters Building by 30 September 1976, the Security Access Control System.

2. As indicated in paragraph 3(f) of reference, a review of the Security Access Control System (SACS) strongly indicates additional slippage will occur before all Headquarters entrances become operational. Outlined below is an evaluation of factors which contributed to this continued delay, a status report on TQ milestones, a brief summary of FY 76 accomplishments in connection with this program, and most importantly measures I personally intend to implement and monitor to ensure SACS operation at the earliest possible date. Based upon my recent assessment of the SACS program, it is believed that all Headquarters entrances can be made operational by 31 January 1977.

Factors Attributable to Continued Slippage

3. The continued slippage of the SACS program can be attributed to the following factors:

(a) ODP software scheduled for implementation on 1 August was not installed until 2 October, a two month delay, and debugging of the production system is still underway.

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5. The training of Federal Protective Officers (FPO's) assigned to the Headquarters Building is virtually complete and FPO instructions have been issued. The Headquarters Handbook on Building Access is in final draft and will be published pending resolution of several procedural problems.

6. The first entrance installation (Northeast) has been technically functional for several months. Full scale operation of the Northeast Entrance is awaiting the completion of FPO training and the installation of factory modifications to correct hardware problems mentioned in paragraph 3(b) above. Current plans call for all entrances to be open for use by employees possessing either the SACS Badge or the old badge during the badge exchange program.

#### Evaluation of FY 76 Accomplishments

7. A brief evaluation of FY 76 accomplishments in connection with the SACS program is as follows:

Changes to the SACS basic operating software by [ ] were completed on schedule. We have since requested several additional software features, (e.g., compartmentation capability) which will be completed in December. The Badge Production System was completed in October and is operating satisfactorily. We are now capable of producing a finished SACS badge in a matter of minutes thus eliminating a second visit to the Badge Office by the employee to retrieve the new badge. Entrance power and-signal wiring were completed in April well ahead of the first hardware installations by the Contract.

#### Program Completion Measures

8. As I have indicated above, I am resolved to personally and closely monitor the balance of the program to ensure its successful completion at the earliest possible date. I have taken immediate measures to obtain a definitive picture of factors causing continued slippage and I am prepared to take necessary management initiatives to ensure their timely resolution.

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9. I have requested [ ] to donate his total efforts to the SACS for the next 30 days. He will provide weekly reports on action being taken to track requirements and to resolve problems.

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Robert W. Gambino

Distribution:

Orig & 1 - DD/A  
1 - D/S  
✓ 1 - OS Registry  
1 - PPG

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OS/PPG/[ ]:laj (4 Nov 76)  
1st & 4th pages revised-Gambino:rjw (5 Nov 76)

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### ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:  
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Policy & Plans Group *JB*

EXTENSION

NO.

DATE

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TO: (Officer designation, room number, and building)

DATE

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COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.

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